

1H26 Results

Moving Payments Forward. Together.



Craig Kennedy
Managing Director



Jennifer Brice
Chief Financial Officer

IMPORTANT NOTICE

This presentation has been prepared by Cuscal Limited (ACN 087 822 455) (**Cuscal**). This presentation contains summary information about Cuscal and its subsidiaries as at the date of this presentation. The information in this presentation does not purport to be complete and is not intended to be used as the basis for making an investment decision. The information in this presentation should be read in conjunction with Cuscal's other periodic and continuous disclosure announcements lodged with the Australian Securities Exchange (**ASX**), which are available at www.asx.com.au. This presentation is not and does not form part of any offer, invitation, or recommendation in respect of securities. Any decision to buy or sell Cuscal securities or other products should be made only after seeking appropriate advice. Reliance should not be placed on information or opinions contained in this presentation and, subject only to any legal obligation to do so, Cuscal does not accept any obligation to correct or update them. This presentation does not take into consideration the investment objectives, financial situation or particular needs of any investor.

This presentation contains certain "forward-looking statements". The words "expect", "anticipate", "estimate", "intend", "believe", "guidance", "should", "could", "may", "will", "predict", "plan" and other similar expressions are intended to identify forward-looking statements. Indications of, and guidance on, future earnings and financial position and performance and any synergies of the combined businesses following the acquisition of Indue Limited are also forward-looking statements. Forward-looking statements, opinions and estimates provided in this announcement are based on assumptions and contingencies that are subject to change without notice and involve known and unknown risks and uncertainties and other factors that are beyond the control of Cuscal, its directors and management. This includes statements about market and industry trends, which are based on interpretations of current market conditions.

Forward-looking statements are provided as a general guide only and should not be relied upon as an indication or guarantee of future performance. Actual results, performance or achievements may differ materially from those expressed or implied in such statements and any projections and assumptions on which these statements are based. These statements may assume the success of Cuscal's business strategies. The success of any of those strategies will be realised in the period for which the forward looking statement may have been prepared or otherwise. Readers are cautioned not to place undue reliance on forward-looking statements and except as required by law or regulation, none of Cuscal, its representatives or advisers assumes any obligation to update these forward-looking statements. No representation or warranty, express or implied, is made as to the accuracy, likelihood of achievement or reasonableness of any forecasts, prospects, returns or statements in relation to future matters contained in this presentation. The forward-looking statements are based on information available to Cuscal as at the date of this presentation. Except as required by law or regulation (including the ASX Listing Rules), none of Cuscal, its representatives or advisers undertakes any obligation to provide any additional or updated information whether as a result of a change in expectations or assumptions, new information, future events or results or otherwise. Indications of, and guidance or outlook on, future earnings or financial position or performance are also forward-looking statements.

Unless stated otherwise, references to results growing, declining, increasing, decreasing, or remaining flat are in comparison to the corresponding period in the prior fiscal year. References to Underlying results exclude the impact of significant, non-recurring, non-operational items and associated tax implications.

To the fullest extent permitted by law, Cuscal and its subsidiaries, affiliates, related bodies corporate and their respective officers, directors, employees, agents and advisors make no representation or warranty (express or implied) as to the currency, accuracy, reliability, reasonableness or completeness of the information in this presentation and accept no responsibility for any information provided in this presentation, including any forward-looking information or statements, and disclaim any liability whatsoever (including, without limitation, for negligence) for any loss howsoever arising from any use of this presentation or reliance on anything contained in or omitted from it or otherwise arising in connection with this presentation.

The release, publication or distribution of this presentation in jurisdictions outside of Australia may be restricted by law and any such restrictions should be observed. This announcement has been prepared for release in Australia. The distribution of this announcement in jurisdictions outside Australia may be restricted by law. Any failure to comply with such restrictions may constitute a violation of applicable securities law. In particular, this announcement may not be distributed or released in the United States.

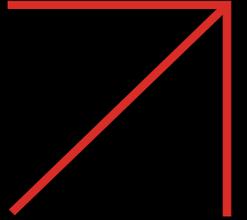


ACKNOWLEDGEMENT OF COUNTRY

Cuscal acknowledges the Traditional Custodians of the lands, seas and waters across Australia.

We acknowledge the Gadigal peoples of the Eora Nation, whose ancestral lands and waters are where the Cuscal Limited headquarters stand. Cuscal recognises Aboriginal and Torres Strait Islander peoples' continuing connection to land, waters and culture.

We honour the wisdom of Aboriginal and Torres Strait Islander Elders past and present and embrace future generations.



The artwork depicted on this page, "Wugul Mudjin" means one family, one mob, one team in Dharug/Darug language, and was commissioned by Cuscal Limited and created in March 2024 in partnership with artist Jason Douglas of Dalmarri.

Agenda & Presenters



| | Page |
|-------------------------------------|-----------|
| 1 1H26 Highlights | 5 |
| 2 1H26 Financial Performance | 9 |
| 3 Strategy & Outlook | 14 |
| 4 Q&A | 16 |
| A Appendix | 17 |



Craig Kennedy
Managing Director



Jennifer Brice
Chief Financial Officer



1H26 Highlights

Craig Kennedy, Managing Director

1H26 highlights

Robust financial performance and focused strategic execution

Our key achievements



Disciplined execution of organic and inorganic growth strategy



Transaction volume +9% and Underlying NPAT +13% with continued strength across all core capabilities



Completed acquisition of Indue; integration now underway



Robust capital position; interim dividend of 4.5 cents per share

Cuscal + Better Together



Strategically and financially compelling

\$15-\$20 million post tax annual run rate cost synergies¹ | Run rate post synergy EPS Accretion² 25%+ | ROIC³ 20%+



Strategic alignment

on business strategy and position in the Australian payments landscape, and greater revenue diversification through Indue's existing Government clients.



Operating efficiencies

delivered through reduced duplication in run, maintenance, compliance and corporate overhead costs.



Improved resilience

across capital position, capabilities, cybersecurity and fraud monitoring that better positions the combined business to respond to heightened regulatory standards, complexity, and cost.



Client benefits

from enhanced product and service offerings, operational efficiencies, and innovation at scale.



Cash funded

with the combined entity to retain a strong balance sheet and regulatory capital.



Investment capacity

increased that will enable greater innovation and investment in best-of-breed resources and capabilities.

1) Synergies expected to be fully realised by FY29, with post tax non-recurring integration costs expected to total \$25-30m over 3 years from completion 2) Run rate post synergy EPS accretion of 25%+ is expected once full realisation of synergies are achieved 3) Return on Invested Capital (ROIC) is calculated by Indue's FY25 NPAT added to FY29 run rate post tax synergies (together Return) divided by the transaction cash consideration post completion adjustments added to non-recurring costs to execute the integration program (together Invested Capital)

Indue integration

Good early progress following completion of Indue acquisition on 1 December 2025; reaffirming synergy and integration targets

- ✓ Indue acquisition completed 1 Dec 2025
- ✓ Peter Wright appointed as Non-Executive Director
- ✓ Integration Advisory Committee established
- ✓ Program workstreams established to ensure successful integration
- Current focus on planning client migrations

FY27

- Roll-off of existing supplier contracts leads to significant transaction cost synergies
- Migration of clients completes

FY29

FY26

- Enabling client migration
- Further operational synergies begin to be realised
- Synergies limited by vendor contracts in place until FY28

FY28

- Annual run rate cost synergies of ~\$15-20m post tax and completion of integration program
- Full transition to Cuscal target operating model

Cost synergies

\$15-\$20m post tax annual run rate cost synergies expected to be fully realised by FY29

Integration costs

Post tax, non-recurring integration costs of \$25-\$30m over 3 years, mostly in the first 2 years

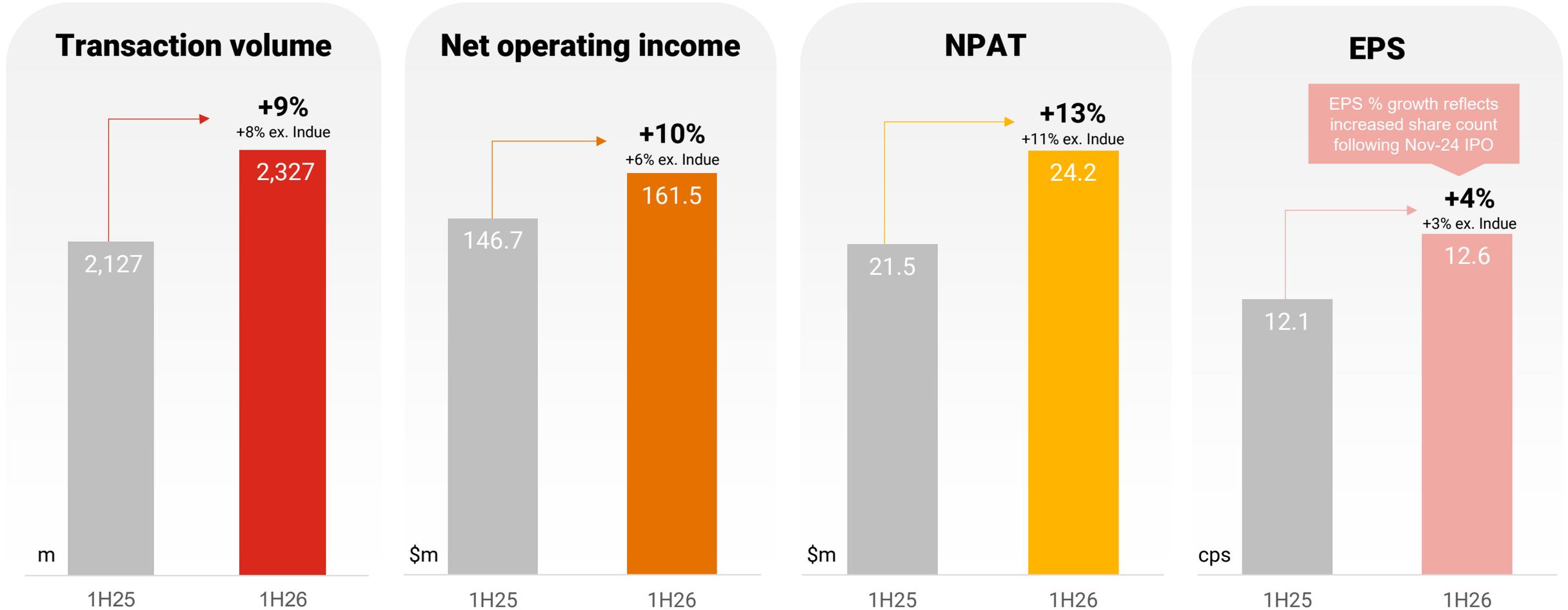


1H26 Financial Performance

Jennifer Brice, Chief Financial Officer

1H26 Underlying results highlights

Strong financial performance



Net operating income

Continued NOI growth across all capabilities

Net Operating Income by capability

| \$m | 1H26 | 1H25 | Growth (%) |
|---------------------------------------|--------------|--------------|------------|
| Issuing | 93.1 | 85.8 | 9% |
| Acquiring | 16.5 | 15.0 | 10% |
| Payments | 40.3 | 35.0 | 15% |
| Financial Crimes | 9.5 | 8.0 | 19% |
| Data Services | 2.8 | 2.6 | 8% |
| Corporate ¹ | (0.7) | 0.3 | n/a |
| Total Net operating income | 161.5 | 146.7 | 10% |
| Net operating income ex. Indue | 156.2 | 146.7 | 6% |
| Transaction volume (m) (by number) | 2,327 | 2,127 | 9% |
| Transaction volume ex. Indue (m) | 2,307 | 2,127 | 8% |

Net Operating Income capability by contribution



1H26 NOI ↑ 10% on prior year

- Indue contributed \$5.3m
- NOI growth ex. Indue ↑ 6%
- December is typically a strong month due to seasonality

9% transaction volume growth, comprising:

- Issuing ↑ 7%
- Acquiring ↑ 18%
- Payments ↑ 9%
- Indue contributed 20m volume across Issuing and Payments

Growth in transaction-based revenue across all core capabilities

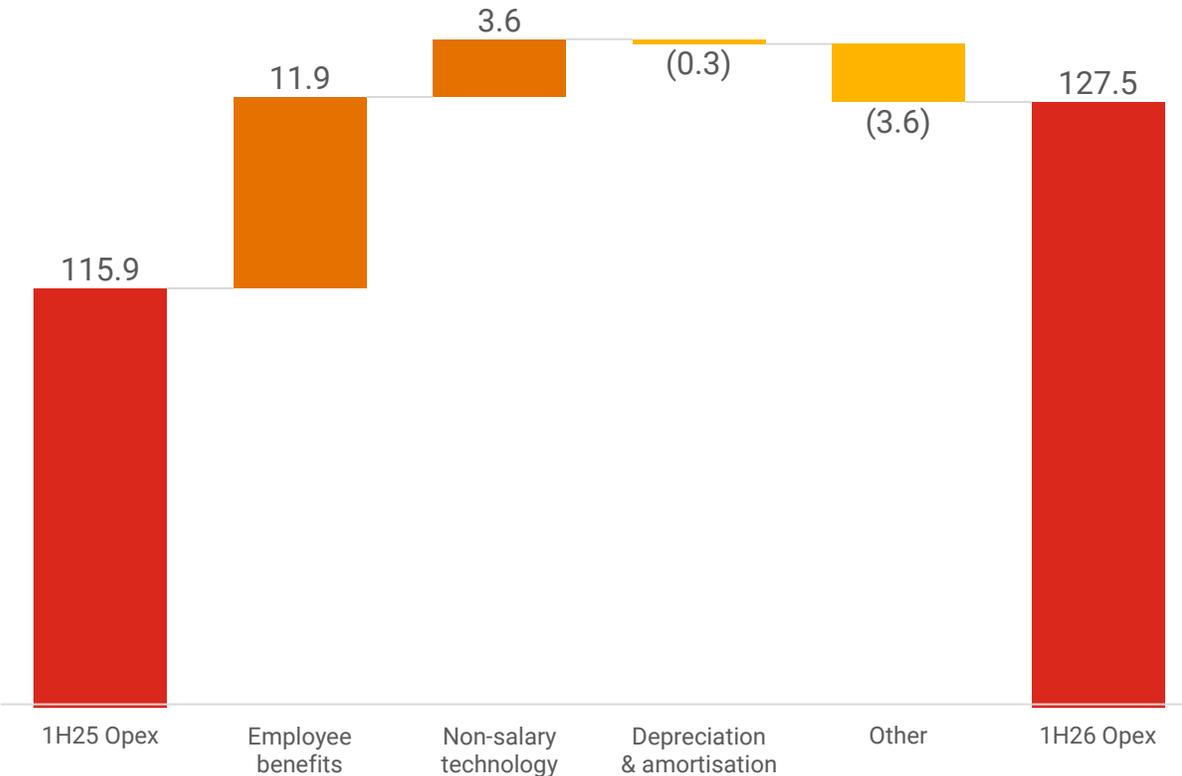
- Issuing ↑ 7%
- Acquiring ↑ 14%
- Payments ↑ 14%

Operating expenses

Continued Underlying operating leverage ex. Indue

Underlying Operating expense walk 1H25 to 1H26

\$m



Total Underlying operating expenses ↑ 10% to \$127.5m

- Operating expenses ex. Indue ↑ 6%

Key drivers¹:

Employee benefits expenses ↑ 20% to \$70.1m

- Addition of Indue and incremental FTE uplift to support uplift in capabilities inc. fraud and scam monitoring, cyber security, risk management

Non-salary technology expenses ↑ 10% to \$37.9m

- Increased software license volumes, support and fees

D&A ↓ 4% to \$6.7m

- Move of premises and non-recurring R&D benefits

Other expenses ↓ 22% to \$12.8m

- Lower consulting fees and completion of certain projects

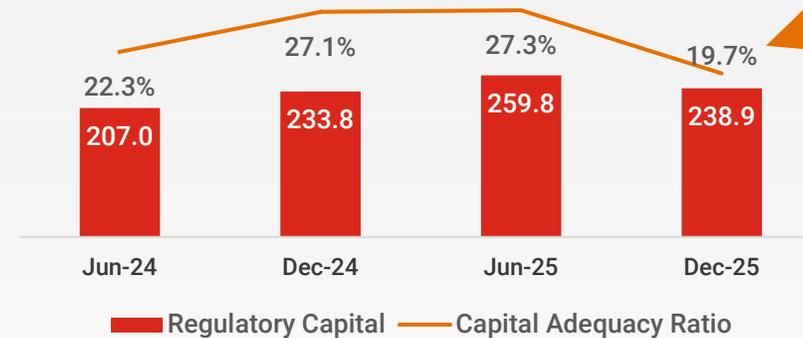
Balance Sheet

Capital ratios remain strong and well above prudential minimums; S&P AA-/Stable credit rating maintained

Summary balance sheet

| \$m | Dec 2025 | Jun 2025 |
|--|----------------|----------------|
| Cash & cash equivalents | 3,158.1 | 2,211.2 |
| Receivables & investment securities | 1,788.4 | 1,008.4 |
| Other assets ¹ | 106.2 | 98.4 |
| Deferred tax assets | 12.9 | 7.2 |
| Property, plant & equipment | 35.8 | 34.6 |
| Intangibles | 132.3 | 105.4 |
| Total Assets | 5,233.7 | 3,465.2 |
| Payables, securities sold, discount securities | 612.6 | 365.1 |
| Client deposits | 4,064.1 | 2,621.2 |
| Other liabilities & provisions ² | 168.9 | 102.5 |
| Total Liabilities | 4,845.6 | 3,088.8 |
| Total Equity | 388.1 | 376.4 |

Regulatory Capital and Capital Adequacy Ratio



CAR normalised following completion of Indue acquisition

Target ratio 18-19%

Underlying Return on Equity (ROE)





Strategy & Outlook

Craig Kennedy, Managing Director

H2 focus areas and outlook



Advancing Indue integration



Maintain focus on risk management uplift



FY26 Underlying profit outlook raised

Expect high-single-digit transaction volume growth to translate to mid-teens % full year Underlying NPAT growth

1H26 Underlying NPAT ~55% of full year, including higher Net interest income in 1H26 prior to capital deployment



Extend products to new segments and markets; enhancing fraud prevention and data analytics capabilities



Q&A

Appendix

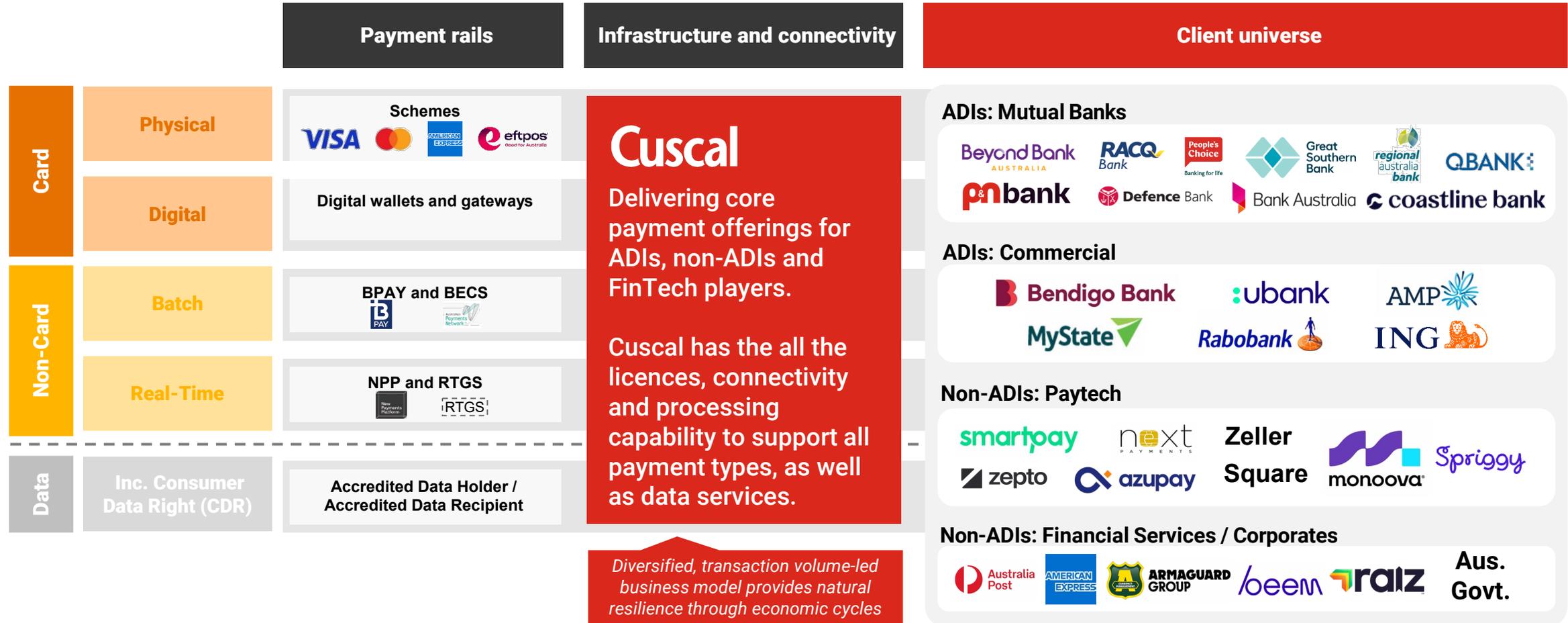


Australia's leading independent B2B payments provider

End-to-end payments infrastructure provider for broad institutional customer base



Payment infrastructure and data overview



Diversified, transaction volume-led business model provides natural resilience through economic cycles



Supporting clients across the value chain

Three core capabilities deliver improved speed and cost to market for our clients



Issuing

Make a card payment

- Provides debit, credit, and prepaid card solutions for banks, fintechs, and businesses
- Connects clients to major card networks like Visa and Mastercard
- Supports digital wallets (Apple Pay, Google Pay, Samsung Pay) for seamless transactions

~58% NOI



Acquiring

Accept a card payment

- Enables businesses to accept payments via card transactions (in-store & online)
- Connects to global payment networks for secure and fast processing

~10% NOI



Payments

Account to Account payments

- Processes real-time payments through the New Payments Platform (NPP)
- Supports direct debit, BPAY, and bulk payment processing for businesses
- Ensures secure, fast, and reliable transaction processing across multiple payment methods

~25% NOI

Reinforcing adjacencies inc. Financial Crimes and Data Services support the client experience

Indue acquisition brings complementary client base with shared heritage in the mutuals



Complementary Client Base on Combination...

...With Similar Capabilities

Mutual Banks

Beyond Bank
AUSTRALIA

Bank Australia

Great Southern Bank

coastline bank

QBANK

Card Payments (excl. Pre-Paid)

Batch and Real-Time Payments

Non-Mutual Banks

Bendigo and Adelaide Bank

ING

Fintechs

smartpay

globalpayments

Spriggy

Financial Crimes

Australian Government

Corporates

AUSTRALIA POST

AMERICAN EXPRESS

Data

Pre-Paid Cards

Cuscal

indue

Shared

Shareholder proposition

Strong, defensive earnings growth benefiting from structural tailwinds, delivering consistent returns to shareholders

1

Strong competitive advantages

End-to-end capabilities

- Access to core payment rails is difficult/expensive
- Support clients across the value chain

Independent B2B offering

- Do not compete with B2C clients

Fully licensed

- Highly regulated
- Industry-wide connectivity

Well-capitalised

- Strong regulated balance sheet
- Investment grade credit rating

2

Predictable financial model

Long-tenured client base

- Strong base of clients contracted for 2+ years
- High revenue visibility

Disciplined investment history

- \$150m+ in tech upgrades and capability uplift FY22-FY25
- Operating leverage emerging after peak investment period

Transaction volume-based business model

- Provides natural resilience through economic cycles

3

Multiple growth levers

Organic growth

- Transaction volume growth
- New client wins and rollouts
- Continued product innovation

Inorganic growth

- Track record of successful M&A
- Access to new capabilities and markets, and improved positioning

New market opportunities

- First mover advantage in Consumer Data Right products

4

Structural tailwinds

Favourable macro trends

- Continued decline in cash and growth in digital payments
- Retirement of batch payments in favour of real-time payments
- Growth of “subscription based” consumption
- Growth of embedded payments
- Consolidation of the banking sector providing opportunities

Target dividend payout ratio of 40-60% of statutory NPAT fully franked¹

Results overview – Statutory Results



Statutory results highlights

| \$m | 1H26 | 1H25 | Growth (%) |
|------------------------------------|---------|---------|------------|
| Total net operating income | 161.5 | 146.7 | 10% |
| Total operating expenses | (131.5) | (129.2) | 2% |
| Net profit after tax (NPAT) | 21.5 | 12.2 | 76% |
| Earnings per share (c/share) | 11.2 | 6.9 | 62% |
| Dividends per share (c/share) | 4.5 | 4.5 | - |
| Return on Equity (%) | 5.7% | 3.6% | 210bps |
| Transaction volume (m) | 2,327 | 2,127 | 9% |

- Statutory results impacted by non-recurring acquisition and integration costs and prior year tax losses in 1H26 and non-recurring IPO related costs in 1H25



Results overview – Underlying Income Statement

| \$m | Underlying 1H26 | Pro forma 1H25 | Growth (%) |
|---|-----------------|------------------|------------|
| Transaction Volume (m) (by number) | 2,327 | 2,127 | 9% |
| Gross fee & commission revenue | 197.3 | 176.3 | 12% |
| Direct fee & commission expense | (55.9) | (46.8) | 19% |
| Net fee & commission revenue | 141.4 | 129.5 | 9% |
| Net interest income | 20.1 | 16.8 | 20% |
| Other operating income | - | 0.4 | |
| Total net operating income | 161.5 | 146.7 | 10% |
| Employee benefits expense | (70.1) | (58.2) | 20% |
| Depreciation and amortisation (D&A) | (6.7) | (7.0) | (4%) |
| Non-salary technology expenses | (37.9) | (34.3) | 10% |
| Other expenses | (12.8) | (16.4) | (22%) |
| Total operating expenses | (127.5) | (115.9) | 10% |
| Net profit before tax (NPBT) | 34.0 | 30.8 | 10% |
| Income tax expense | (9.8) | (9.3) | 5% |
| Net profit after tax (NPAT) | 24.2 | 21.5 | 13% |
| Average FTE | 702 | 632 | 11% |
| Add backs (from NPBT above): | | | |
| D&A (excluding right-of-use assets under AASB16 and leasehold improvements) | 4.5 | 4.8 | (6%) |
| Adjusted EBITDA¹ | 38.5 | 35.6 | 8% |
| Earnings per share (cps) | 12.6 | 12.1 | 4% |
| Dividends per share (cps) | 4.5 | 4.5 ² | - |

Highlights of Underlying result

- Transaction volume ↑ 9%
- Transaction volume ex. Indue ↑ 8%
- Total NOI ↑ 10%
- Total NOI ex. Indue ↑ 6%
- Adjusted EBITDA¹ ↑ 8%
- Profit before tax ↑ 10%
- NPAT ↑ 13%
- EPS ↑ 4%
- EPS ex. Indue ↑ 3%



Reconciliation of results

1H26 Statutory reconciliation to Underlying results

| \$m | 1H26 Statutory | Adjustments | | Underlying 1H26 | Underlying change pcp | Indue | Underlying ex. Indue 1H26 | Underlying ex. Indue change |
|---------------------------------------|----------------|---------------------------------|--------------------------|-----------------|-----------------------|--------------|---------------------------|-----------------------------|
| | | Indue Integration & Acquisition | Braavos Group tax losses | | | | | |
| Net fee and commission revenue | 141.4 | | | 141.4 | 9% | | | |
| Net interest income | 20.1 | | | 20.1 | 20% | | | |
| Total net operating income | 161.5 | | | 161.5 | 10% | (5.3) | 156.2 | 6% |
| Employee benefit expense | (70.2) | 0.1 | | (70.1) | 20% | | | |
| Non-salary technology expenses | (38.1) | 0.2 | | (37.9) | 10% | | | |
| Other expenses | (16.5) | 3.7 | | (12.8) | (22%) | | | |
| Depreciation and amortisation | (6.7) | | | (6.7) | (4%) | | | |
| Total operating expenses | (131.5) | 4.0 | | (127.5) | 10% | 4.8 | 122.7 | 6% |
| Profit before income tax | 30.0 | 4.0 | | 34.0 | 10% | (0.5) | 33.5 | 9% |
| Income tax expense | (8.5) | (0.1) | (1.2) | (9.8) | 5.4% | | | |
| Profit after tax | 21.5 | 3.9 | (1.2) | 24.2 | 13% | (0.3) | 23.9 | 11% |

Cash Flow Statement



Cash flow statement for half year ended 31 December 2025

| \$m | 31 December 2025 | 31 December 2024 |
|---|------------------|------------------|
| Fees, commissions and other income received | 212.2 | 181.7 |
| Fees & commissions paid | (51.0) | (49.2) |
| Payments to other suppliers and employees | (131.0) | (99.1) |
| Interest received | 71.6 | 72.5 |
| Interest paid | (55.3) | (56.1) |
| Net income tax paid, net of research and development incentives | (14.0) | (16.0) |
| Net proceeds from other financial assets at amortised cost | 0.3 | - |
| Net proceeds from settlement market participants | 17.0 | 207.1 |
| Net payments for investment securities | (290.1) | (9.6) |
| Net proceeds / (repayments) of repurchase agreements | 150.0 | (301.1) |
| Net (repayments) / proceeds of discount securities issued | (0.5) | 2.5 |
| Net proceeds of client deposits | 764.1 | 308.6 |
| Net proceeds from / (payments to) prepaid cardholders | 5.2 | (0.1) |
| IPO Offer costs paid | - | (12.4) |
| Net cash provided by operating activities | 678.5 | 228.8 |
| Payment for intangible assets | (2.1) | (3.4) |
| Payment for acquisition of subsidiary | (75.2) | (4.8) |
| Cash acquired from subsidiary acquired | 358.8 | - |
| Payment for property, plant & equipment | (0.6) | - |
| Net cash provided by / (used in) investing activities | 280.9 | (8.2) |
| Proceeds from issue of shares, net of transaction costs | - | 38.3 |
| Dividends paid | (10.5) | (16.7) |
| Settlement of employee share options | - | (0.6) |
| Leasehold incentives received | 0.2 | - |
| Cash payments for funding principal portion of lease liability | (2.2) | (2.6) |
| Net cash (used in) / provided by financing activities | (12.5) | 18.4 |
| Net increase in cash | 946.9 | 239.0 |
| Cash at the beginning of the half year | 2,211.2 | 2,069.1 |
| Cash at the end of the half year | 3,158.1 | 2,308.1 |

- \$946.9m increase in cash reflects increased client deposits, strong operational performance, and cash acquired from Indue
- Operating activities include Group Treasury activities and working capital requirements
- Investing activities benefitted from \$358.8m cash acquired from Indue acquisition
- Financing activities include IPO capital raise in prior year
- Final FY25 dividend of 5.5 cents per share was paid on 25 September 2025



Regulatory capital & Risk weighted assets

Regulatory capital build and ratios

| \$m – Level 2 Group | Dec 2025 | June 2025 | % mvt |
|---|----------------|--------------|------------------|
| Total equity | 388.1 | 376.4 | 3% |
| Less: Deductions | (149.2) | (116.6) | (28%) |
| Common Equity Tier 1 capital | 238.9 | 259.8 | (8%) |
| Total Tier 2 capital | - | - | - |
| Total Regulatory capital | 238.9 | 259.8 | (8%) |
| Credit risk related RWA | 583.0 | 494.6 | 18% |
| Operational risk related RWA | 626.8 | 457.3 | 37% |
| Total risk-weighted assets (RWA) | 1,209.8 | 951.9 | 27% |
| Total capital adequacy ratio | 19.7% | 27.3% | (760 bps) |

Risk weighted assets

| Proportion of Credit RWA by weighting \$m – Level 2 Group | Dec 2025 | June 2025 | % mvt |
|--|-------------|-------------|----------|
| at 0% | 67% | 58% | 16% |
| at 20% | 5% | 9% | (45%) |
| at 30% | 24% | 26% | (8%) |
| at 50% | 2% | 4% | (50%) |
| at 100% | 2% | 3% | (33%) |
| Credit RWA | 100% | 100% | - |

- The 8% decrease in capital is primarily due to the acquisition of Indue on 1 December 2025, which utilised the excess capital provided by the net cash proceeds of Cuscal's listing in November 2024
- The 27% increase in risk weighted assets includes the impact of Indue Limited's Balance Sheet, aggregated into the Group on acquisition
- The capital adequacy ratio remains well above the minimum prudential capital requirements as determined by APRA
- Risk weighted assets driven by both Credit Risk & Operating Risk charge; greater proportion attributed to Operating Risk charge than a traditional retail bank
- Credit Risk weighted assets predominantly in cash / liquid securities



Operating expenses presentation change FY25 reconciliation

1H25 and 2H25 Statutory operating expense

| \$m | Statutory 1H25 | Restatements | Restated Statutory 1H25 | Statutory 2H25 | Restatements | Restated Statutory 2H25 |
|---------------------------------|----------------|--------------|-------------------------|----------------|--------------|-------------------------|
| Employee benefit expense | (58.8) | - | (58.8) | (64.7) | - | (64.7) |
| Non-salary technology expenses | (34.3) | - | (34.3) | (31.5) | - | (31.5) |
| Occupancy expenses | (2.3) | 2.3 | - | (2.4) | 2.4 | - |
| Other expenses | (29.0) | (0.1) | (29.1) | (15.6) | (0.4) | (16.0) |
| Depreciation and amortisation | (4.8) | (2.2) | (7.0) | (5.3) | (2.0) | (7.3) |
| Total operating expenses | (129.2) | - | (129.2) | (119.5) | - | (119.5) |

1H25 and 2H25 Pro forma operating expense

| \$m | Pro forma 1H25 | Restatements | Restated Pro forma 1H25 | Statutory 2H25 | Restatements | Restated Statutory 2H25 |
|---------------------------------|----------------|--------------|-------------------------|----------------|--------------|-------------------------|
| Employee benefit expense | (58.2) | - | (58.2) | (64.2) | - | (64.2) |
| Non-salary technology expenses | (34.3) | - | (34.3) | (31.5) | - | (31.5) |
| Occupancy expenses | (2.3) | 2.3 | - | (2.4) | 2.4 | - |
| Other expenses | (16.3) | (0.1) | (16.4) | (15.5) | (0.4) | (15.9) |
| Depreciation and amortisation | (4.8) | (2.2) | (7.0) | (5.3) | (2.0) | (7.3) |
| Total operating expenses | (115.9) | - | (115.9) | (118.9) | - | (118.9) |

- From FY26, immaterial Occupancy expenses which are largely Depreciation and amortisation are recognised in the Depreciation and amortisation and Other expenses categories
- For comparability, FY25 results are restated consistent with the FY26 presentation

Glossary



| Acronym | Definition |
|-------------|--|
| APRA | Australian Prudential Regulation Authority |
| AUD | Australian Dollar |
| BAU | Business as usual |
| B2B | Business to Business |
| B2C | Business to Consumer |
| CAR | Capital Adequacy Ratio |
| CDR | Consumer Data Right |
| CPS | Cents per share (AUD) |

| Acronym | Definition |
|---------------|--|
| DPS | Dividends per share |
| EBITDA | Earnings Before Interest, Tax, Depreciation and Amortisation |
| EPS | Earnings per share, basic |
| NOI | Net Operating Income |
| NPAT | Net Profit After Tax |
| PCP | Prior corresponding period |
| ROIC | Return on Invested Capital |

| Term | Definition |
|-------------------------------|--|
| Adjusted EBITDA | Adjusted Earnings Before Interest Tax Depreciation and Amortisation, calculated as net profit before tax, before depreciation and amortisation (but excluding depreciation relating to right-of-use assets under AASB16 and leasehold improvements). |
| Capital adequacy ratio | APRA requires that each reporting entity maintain a minimum ratio of capital to risk-weighted assets determined based on an assessment of whether a licensee has enough regulatory capital relative to the risks in its business activities, calculated as eligible capital divided by risk-weighted assets. |
| Regulatory Capital | APRA regulatory capital is the financial buffer that authorised deposit-taking institutions (ADIs) must hold to absorb unexpected losses and ensure solvency as determined by APRA Prudential Standard APS 110 – Capital Adequacy. |
| Risk Weighted Assets | The exposures of an ADI, adjusted to reflect their respective level of risk of loss to the bank, as required in capital adequacy calculations under APRA's prudential standards. For Cuscal, this includes credit risk and operational risk. |
| Underlying results | Underlying results are Non-IFRS, non-audited measures, derived by adjusting for significant, non-recurring, non-operational items and associated tax implications. See 'Reconciliation of results' slide to identify the relevant adjustments for 1H26. |



Thank you